

CONTACT

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CORE STRENGTHS

- Programme leadership
- ERP & IFS Cloud
- Project recovery
- Independent assurance
- Governance & delivery
- Executive stakeholder mgmt
- Supplier leadership
- International programmes

LEADERSHIP SCALE

30–40 direct project members in major programs
Wider project organizations up to approximately 80 people
Program budgets exceeding MSEK 50

INTERNATIONAL

Cross-border program delivery
International executive and steering groups
Offshore / nearshore teams in India and Sri Lanka
Global suppliers and partners

INDUSTRIES

- Manufacturing & Industrial
- Healthcare & Life Sciences
- Construction & Building Materials
- Service Management
- Public Sector
- Aerospace & Defence
- Logistics & Supply Chain

LOCATION

Linköping, Sweden
Sweden & Nordics
Available for European and international assignments

ANDREAS LARSSON

PROGRAM MANAGER | ERP & DIGITAL TRANSFORMATION

Executive profile

Independent senior advisor and transformation leader with 30+ years of experience in digital transformation, enterprise applications, ERP and complex programme delivery. Specialises in leading large transformations, restoring control in challenged projects and providing independent project assurance.

Combines strategic perspective with hands-on accountability — aligning business objectives, technology, people and suppliers, and driving decisions through steering committees and executive stakeholders.

Selected achievements

- Delivered ERP go-lives against revised plans at **Moelven, Econova, NOTE** and the **Swedish Maritime Administration**.
- **NOTE**: led the first business unit through go-live, establishing the Global Template for subsequent rollout across 10 group units.
- **Saab Aeronautics**: led 40 specialists on an ERP environment serving approximately 6,000 users; reduced customer-specific customisations by 60%.
- **Swedish Maritime Administration**: stabilized IFS Cloud implementation project for approximately 1,600 users and supported a successful phase-one go-live.
- **Cambio**: established and led a PMO for development projects representing approximately MSEK 600 over five years.

Professional experience

Funder & Management Consultant | SERVOJ AB | 2020–present

Senior assignments in ERP and digital transformation, programme and project leadership, project recovery, procurement and business development.

IT Director Applications | NOTE AB | 2025–2026

Strategic direction of business applications across international manufacturing sites. Led eight direct reports across application management, solution architecture and system ownership; responsible for budgets, roadmap, resourcing and vendors.

Senior Project Manager | Cambio Healthcare Systems | 2017–2020

Programme and project management, PMO and methodology in healthcare IT, including COSMIC EHR development.

Senior Project Manager | IFS Scandinavia | 2015–2017

ERP project and delivery leadership, including Saab Aeronautics ERP9 and global mobile solution development.

Senior Project Manager | Fujitsu Sweden | 2010–2015

Senior Project Manager | Toyota Material Handling | 2008–2009

Senior Project Manager | Sogeti | 2007–2008

Consultant Manager | Combitech | 2006–2008

Led 25 professionals with P&L and personnel management responsibilities.

METHODS & CREDENTIALS

IPMA C • Mini MBA
PRINCE2 • PPS • PROPS
Scrum • IFS ERP Methodology
Fujitsu Lean Champion

LANGUAGES

Swedish — Native
English — Full professional
Danish — Limited
German — Elementary

EDUCATION

College degree Administrative IT
Technical High School
Sergeant Swedish Armed Forces

SELECTED ASSIGNMENTS

ERP, transformation and program leadership

Polygon Group | Global Program Manager IFS Cloud | 2026
Responsible for RFP and programme mobilisation for a greenfield IFS Cloud transformation, including the Swedish pilot and Global Template approach.

NOTE AB | Program/Project Manager ERP transformation | 2024–2026
Contributed to a harmonised ERP platform across 10 business units. Led the first unit through go-live, establishing the Global Template for subsequent rollouts.

Moelven Modus | ERP Project Manager IFS Cloud | 2024–2025
Joined as third project manager, rebuilt project structure and ways of working, strengthened customer–supplier collaboration and led delivery to go-live against the revised plan.

Econova | ERP Project Manager IFS Cloud | 2023–2024
Took over as second project manager, restored delivery structure and led replacement of a 30-year-old ERP system to go-live against the revised plan.

Sjöfartsverket | ERP Project Manager IFS Cloud | 2023
Stepped in as fourth project manager for an implementation serving approximately 1,600 users; stabilised the project and led phase-one go-live. (Swedish Maritime Administration)

Saab Aeronautics | IFS Project Manager ERP9 | 2015–2016
Led a global team of 20 specialists on an ERP environment serving approximately 6,000 users; reduced customer-specific customisations by 60%.

Other selected assignments | Moelven ByggModul • Saab Group • SATEBA • Presto | 2021–2024
ERP replacement, group-level ERP strategy, IFS Applications and IFS Cloud Service Management.

Project assurance & project recovery

Formal Project QA reference: BST Group Entré Hantverksdata (2026)
The assignment included review of project documentation, organisation, governance, delivery status and risks, structured interviews and recommendations for management and steering committee reporting.

Operational recovery experience includes taking over from previous project managers, clarifying accountability, restructuring teams, revising scope and delivery plans, strengthening financial control and supplier collaboration, and driving corrective actions through to go-live.

Additional management experience

IFS Scandinavia — Consultant Manager (2017): managed the Nordic High Potential Customers segment, approximately SEK 60m turnover.

Combitech — Consultant Manager (2006–2008): P&L and personnel responsibility for 25 consultants.

References available upon request.